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SARDAR PATEL UNIVERSITY
M.COM. (First Semester) Examination (CBCS)
MANAGEMENT CONTROL SYSTEM – PB01ECOM01

Time: 10:30 am to 01:30 pm

Date: 30-4-2015

Total Marks: 70

Notes: Figures to the right indicates full marks of the questions.

SECTION - I

Q.1 (a) Define MCS and write a short note on strategic planning. (6)

Q.1 (b) The expenses budget for production of 10,000 units in the factory are furnished below: (12)

No.	Particulars	Per unit (Rs.)
1	Material	70
2	Labour	25
3	Variable Overheads	20
4	Fixed Overheads (Rs. 1,00,000)	10
5	Variable Expenses (Direct)	05
6	Selling expenses (10% Fixed)	13
7	Administrative Expenses (50,000)	05
8	Distribution Expenses (20% Fixed)	07
	Total cost per unit	155

Prepare a flexible budget for the production of 8,000 units and 6,000 units. Assume that administrative expenses are rigid for all levels of production.

OR

Q.1 (a) The workers in departments A, B and C worked 5000, 4400 and 7200 hours respectively in March, 2015. (6)

The anticipated working hours were in departments A: 4900, B: 4450 and C: 7340 respectively. The additional hours in department A were the result of overtime.

The hours lost were:

No.	Causes for loss of hours	Departments		
		A (Hrs.)	B (Hrs.)	C (Hrs.)
1.	Tea breaks	40	45	55
2.	Sickness	-	50	140
3.	Machine breakdown	-	35	945
4.	Shortage of material	205	205	05
5.	Late arrival of workers	100	-	35
6.	Excess setting – up time	105	05	410
7.	Rectification of the faulty work	-	30	405
8.	Power cut	05	05	05

Prepare a suitable report to the production director for the month showing the anticipated actual and productive hours.

Q.1 (b) What do you mean by reporting? Explain the requisites of good reporting. (12)

Q.2 Discuss the role of computer in accounting and state the auditing problems in EDP records. (17)

OR

Q.2 Distinguish between data and information and explain various methods of data processing. (17)

SECTION - II

Q.3 Define Responsibility Accounting and explain its responsibility centers. (18)

OR

Q.3 Elaborate the techniques of performance appraisal with suitable illustrations. (18)

Q.4 Clarify the concept of management audit and discuss its scope and significance. (17)

OR

Q.4 What are the aspects of management audit? Discuss its problems in detail. (17)

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