

Vallabh Vidyanagar

(Reaccredited with 'A' Grade by NAAC (CGPA 3.25) MASTER OF SOCIAL WORK

Syllabus with effect from the Academic Year 2022-2023 MSW (Social Work) Semester-III

Paper Code	Title of the paper	Total Credit
PA03CMSW51	Social Work Practice in Health Setting	Five

Course	1. To develop the capacity to perceive the relation of biological		
Objectives	environmental, socio-cultural and psychological factors determining health.		
	2. To explain the historical development of social work in medical settings, existing status and its development.		
	3. To highlight a holistic and integrated approach to social work practice in the field of health.		
	4. To develop a deeper understanding of health care system in India		
	5. To develop the capacity to perceive the relation of environment, socio		
	cultural and psychological factors in the causation, treatment and		
	prevention of diseases.		

Course	Course Outline		
Unit	Unit Description	Weightage*	
1	Health and Diseases:	20%	
	1. Health: Meaning, changing concepts (biological, environmental, socio- cultural and psychological) and determinants of health.		
	2. Diseases: Diseases: Concept of disease, theories of disease causation.		
	3. Prevention of Diseases: Primordial, primary, secondary and tertiary prevention.		
	4. Communicable & non communicable diseases: Meaning, differences and prevention of communicable and non communicable diseases. Physiology & anatomy of human body (Brief overview of various systems of the body)		
2	Medical Social Work:	20%	
4	1. Medical Social Work: Meaning, definition, objectives and scope.	20 70	
	 History of Medical Social Work: Historical development of medical social work in India and abroad. 		
	3. Role & Functions of Medical Social Worker: Role of medical social worker in hospital settings. Patient's rights and medical ethics in health care.		
3	Health Care and Health Education:	20%	
	1. Healthcare Models: Preventive, curative, promotional model.		
	2. Alternative System of Health - AYUSH (Ayurveda, Unani,		
	Siddha, Yoga, Meditation, Naturopathy).		
	3. Health Education: Concept and principles, models, methods and techniques.		
	4. Health care System in India: Primary level, secondary level and tertiary level.		

	special clinics, social support and self help groups and Blood banks.	
	2. Problems encountered by medical social workers in the field.	
5	Case Studies and Field Projects:	20%
	1. Industrial Health.	20/0
	2. Ayushman Bharat (Health Insurance Scheme).	

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means like lectures,			
Learning	discussions, assignments (individual & group), viva-voce, seminars,			
Environment	presentations, e-resources, organisational visits, and projects (class room			
	& field)			

Evalu	Evaluation Pattern		
Sr.	Details of the Evaluation	Weightage	
No			
1	Internal Written/Practical Examination	20%	
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%	
3	University Examination	70%	

Cour	Course Ooutcomes: Having completed this course, student should be able to:		
1	Illustrate how psycho- social, cultural and environmental factors affect and determine		
	health.		
2	Gain knowledge about integrated health care models and health education models with		
	its methods and techniques and integration of same in social work practice.		
3	Identify with the role of a professional social worker in diverse health settings.		
4	Develop their capacity to perceive the relation of Environment, Socio Cultural and		
	Psychological factors in the causation, treatment and prevention of diseases.		
5	Carry out projects that enable them employable and upscale their skills		

Sug	Suggested References:(include reference material from where a student is expected to study the said				
cont	content)in APA style)				
1	Bajpai, P. K. (Ed) (1997). Social Work Perspective on Health. New Delhi: Rawat				
	Publications.				
2	Goyal, R. K., Shah, G. B., Mehta, A. A. (2004). Derasari and Gandhi's Elements of				
	Human Anatomy-physiology and Health Education. India: B S Shah Prakashan.				

3	Kumar R. (1992). Social and Preventive Health Administration. New Delhi: Ashish
	Publications.
4	Mathur S. (2007). Hand Book of Social & Preventive Medicine.
5	Pathak S.H. (1961). <i>Medical Social Work</i> , Delhi: Delhi School of Social Work.
6	Park, K. (2015). Preventive and Social Medicine. New Delhi: Bhanot Publisher.
7	Piyush Gupta, O.P. Ghai, (2007). Textbook of Preventive & Social Medicine. New
	Delhi:CBS Publishers.
8	Sharon D.P., (2011). Social Work and Community Practice, Florida: Apple Academic
	Press.
9	Surendra Singh, P.D.Mishra, (2000). Health and Disease: Dynamics and Dimensions,
	New Royal Book Company.
10	Turner, F.J Differential Diagnosis and Treatment in Social work.
11	Upham .F Dynamic Approach to Illness. A Social Work Guide.



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Syllabus with effect from the Academic Year 2022-2023 MSW (Social Work) Semester-III

Paper Code	Title of the paper	Total Credit
PA03CMSW52	Social Work Practice with Family, Child and Youth	Five

Course	1. To develop an understanding of the family as an important social
Objectives	institution.
	2. To develop a perspective of understanding and analyzing needs and
	problems related to family, child and youth within a social context.
	3. To enhance skills of dealing with problems related family, children and
	youth.
	4. To provide knowledge regarding programs and Policies related to
	family, children and youth.

Course	Course outline		
Unit	Unit Description	Weightage*	
1	Introduction to Marriage and Family:	20%	
	1. Concept and definitions of marriage. Types of marriage		
	2. Concept, definition, forms and functions of family.		
	3. Understanding family as a system.		
	4. Socio-ecological model, eco-map and genogram.		
	5. Changing dynamics and interaction patterns in family		
2	Working with Families:	20%	
	1. Family disorganization: Meaning and problems in families.		
	2. Challenges in marriage.		
	3. Therapeutic interventions for problems in family.		
	4. Welfare policy and programmes for family.		
	5. Family therapy.		
	6. Family centered social work – Meaning and principles.		
3	Working with Children:	20%	
	1. Child and childhood: Demographic perspective.		
	2. Issues and concerns of children:		
	a. Child labour : Meaning and causes,		
	b. Child abuse and child neglect. Meaning and types,		
	c. Female feticide.		
	3. Child welfare services:		
	a. International perspective on child protection,		
	b. Legislative provisions for children in India (Salient features),		
	c. Programs and policies for child welfare, Supportive services.		

4	Working with Youth:	20%
	1. Meaning and definitions of youth. Characteristics of youth. Problems	
	faced by youths.	
	2. Youth unrest and youth agitation: concept and ways to guide.	
	3. Youth welfare programmes: The governmental and non-	
	governmental organisations' approaches.	
5	Case Studies and Field Projects:	20%
	1. Effects of migration, urbanization, industrialization and	
	globalization on families	
	2. Effects of child abuse on various strata of child development	
	3. Youth welfare programs such as NSS, NYKS	

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means like lectures,				
Learning	discussions, assignments (individual & group), viva-voce, seminars,				
Environment	presentations, e-resources, organisational visits, and projects (class room				
	& field)				

Evalu	nation Pattern	
Sr. No	Details of the Evaluation	Weightage
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%
3	University Examination	70%

Cour	Course Ooutcomes: Having completed this course, student should be able to:		
1	Identify and recognize family as an important social institution.		
2	Understand and analyze needs and problems related to family, child and youth in		
	today's social context.		
3	Develop skills to deal with problems related family, children and youth.		
4	Enhance knowledge regarding programs and policies related to family, children and		
	youth.		
5	Carry out projects that enable them employable and upscale their skills		

Sug	Suggested References: (include reference material from where a student is expected to study the said content in APA style)		
1	Ahuja, R., Social Problems in India, Rawat Publication, Jaipur		
2	Arora, R. K., Family Relationship and Child Development, Murari Lal & Sons, New		
	Delhi		
3	Browning, D. S., Marriage and Modernization: How Globalization Threatens		
	Marriage, m. B. Eerdmans Publishing		
4	Carson, D. K., Carson, C. K., & Chowdhury, A. (Ed), Indian families at the crossroads:		
	Preparing families for the new millennium, Gyan Publications, New Delhi		

5	Das, S. & Das, A., Differential childhood, Concept Publishing Company, New Delhi
6	Patel, T. (Ed.), The family in India: Structure and practice, Sage Publications, New
	Delhi
7	Ratra, A., Kumar, P. and Chhikara, P., Marriage and Family in Diverse and Changing
	Scenario, Deep & Deep Publications Pvt. Ltd., New Delhi
8	Shah, A.M., <i>The Family in India</i> , Orient Blackswan, New Delhi
9	Walker, S., Effective social work with children, young people and families, Sage
	Publications, New Delhi
10	e-PG-Pathshala http://epgp.inflibnet.ac.in/Home/ViewSubject?catid=32



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Syllabus with effect from the Academic Year 2022-2023 MSW (Social Work) Semester-III

Paper Code	<u>Title of the paper</u>	<u>Credits</u>
PA03CMSW53	Human Resource Management	Five
Course	1. To develop an understanding about effective manager	ment of people.
Objectives	2. To understand and carry out HR related responsibilities	es.
	3. To become conversant with latest trends as well as the basics of the	
	theory of human resource management.	

Unit	Unit Description	Weightage*
1	Introduction of Human Resource Management:	20%
	1. Human resource management: Definition, nature, scope and	
	importance, evolution of HRM, objectives and functions. HRM and its environment.	
	2. PM & HRM: Difference between PM and HRM, role of HR professional/ manager, qualities of successful HR.	
	3. Organization of HR department: Structure of HR department, line and staff aspects of HRM, relationship and linkages with	
	other functional departments, personnel policies and principles. Model of HRM: Fombrun model, Harvard model, Guest model, Warwick model.	
	4. HR's Strategic role: SHRM, HR's role as a strategic partner,	
	HR's role in executing strategy, HR's role in formulating	
	strategy, HRIS, Human Capital Management, HR and Employee	
	Performance and commitment, Managing global HR	
	5. Introduction to social system approach HRM.	
2	Procurement of Human Resources:	20 %
	 Job Analysis: Nature and need of Job Analysis, steps in job analysis, methods of collecting information for job analysis, quantitative job analysis techniques, define job descriptions, writing JD's, define job specification, writing JS's. HRP: Meaning and significance of matching right abilities to the right inhomography of LRP, its chiestines and respect 	
	the right job, importance of HRP, its objectives and process, factors	
	3. Affecting HRP, HR estimation- HR demand forecast.	
	4. Recruitment: Definition and meaning, need, planning of recruitment, process and sources of recruitment, recruiting	
	yield pyramid, study of live recruitment process, succession planning.	

	5. Selec	ction: Define selection, process of selection, types of	
		and selection, work sampling technique, test of	
	•	nitive ability, achievement tests, situational testing.	
		rview: Types of interview techniques, designing and	
		ducting an effective interview, matching the candidature le job, activity on mock interview.	
		action & Placement: Define induction, techniques	
		isites and evaluation of induction programmer, define	
	-	ement, problems in placements	
3		Developing, Appraising Employees and Managing	20 %
	Performano		
		ning: Define orientation, definition and importance of	
		ing, objective and needs, training process, gaps in	
		sing, training programme and its evaluation, analysis of	
	purp	ing needs, methods of training, training for special	
		elopment: Define development, need and importance of	
		elopment, what is management development,	
	EDP	o's/MDP's	
	3. Perfo	ormance Management System: Define PMS, Explain self	
		aisals, performance appraisals, objectives and methods	
	of	performance appraisals, performance counseling,	
	-	ormance coaching, performance mentoring, performance	
		views, Edward Deming's view on PA, legal issues	
		ciated with PA.	
		Evaluation: Define job evaluation, scope and process of methods of JE	
		laging Careers: Career management process career	
		ning, career path, career development roles, managing	
	-	notions and transfers, types of promotion and transfer.	
4		ion and Productivity Management:	20 %
	1. Wag	•	
		pensation, wage, salary, establishing pay rates,	
	-	pensation trends, factors affecting employee	
		uneration, wage and salary structure, minimum fair and g wage, wage policy in India, preparation of salary	
		cture.	
		efits and Services: Nature and need of B & S, types of	
		loyee B & S, fringe benefits, administration of B & S,	
	insu	rance – retirement-flexible benefits programmers.	
	3. Incer	ntive schemes: nature of incentive schemes, scope and	
		of incentive schemes, wage incentive schemes and plans	
		ndia, team or group variable plans, incentive schemes for	
	-	ration employees, managers & executives, salespeople.	
	4. Prod		
	mana	agement-through TQM, Kaizen, Quality circles.	

5	Case Studies and Field Projects:	20 %
	1. Compensation	
	2. Recruitment and selection	
	3. Job Rotation and evaluation	
	4. Career planning	
	5. Performance management system	

Teaching-	The course would be taught / learnt through various means like lectures,			
Learning	discussions, assignments (individual & group), viva-voce, seminars,			
Environment	presentations, e-resources, organisational visits, and projects (class room &			
	field)			

Evaluation Pattern				
Sr. No	Details of the Evaluation			
1	Internal Written/Practical Examination	20%		
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%		
3	University Examination	70%		

Course Outcome: Students will be able,			
1	To understand about managing people effectively at workplace.		
2	To acquaint themselves with the HR practices and operations.		
3	To understand about career planning and development.		
4	Carry out projects that enable them employable and upscale their skills		

Sugge	Suggested References					
1	Armstrong, M., & Taylor, S. (2020). Armstrong's handbook of human resource					
	management practice.					
2	Decenzo, D., & Ro Personnel Human Resource management, Prentice hall of					
	India.bbins, S. (2002). New Delhi.					
3	Ghosh, A. K. (2006). Human Resource Management (With cases) Manas					
	Publications. New Delhi, 353-354.					

4	Rao, T. V., & Pereira, D. F. (1986). Recent experiences in HRD.					
5	Rao, V. S. P., & Krishna, V. H. (2009). Management: Text and cases. Excel Books India.					
6	Varkkey, B., & Dessler, G. (2018). Human Resource Management 15th Edition					
	(Revision).					



Paper Code

SARDAR PATEL UNIVERSITY

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Total Credit

Syllabus with effect from the Academic Year 2022-2023 MSW (Social Work) Semester-III

Title of the paper

PAO3EMSW51		NGO Management	Five
Course 1. To enable students to develop an understanding of basic knowled		pasic knowledge	
Objectives	of NGOs		
	2.	To enable students to understand the legal framewor	rk of NGOs
	3.	To prepare the students able to have deeper unde	rstanding about
		designing and planning project.	_
	4		

4. To develop an understanding about NGO governance

	e Outline		
Unit	Unit Description	Weightage ³	
1	Understanding NGO:	20%	
	1. Concept, meaning, objectives, characteristics and scope of NGO.		
	2. Voluntarism: The concept and philosophy, evolution of the voluntary sector.		
	3. Types of NGO, role and functions of NGO.		
	4. Advantages and disadvantages of NGO,		
	5. Similarities and differences between NGOs and GOs.		
	6. Legal procedures for establishment of NGOs		
2	Understanding Legal Provisions:	20%	
	1. The Societies Registration Act, 1860		
	2. The Charitable Endowments Act, 1890		
	3. The Indian Trust Act, 1882 and The Companies Act, 2013		
	4. FCRA and National and International Funding Agencies		
3	Designing and Planning a Project:		
	1. Designing and Planning a Project: Identifying and analyzing		
	problems, deciding the overall strategy, defining the response,		
	strategic planning and budgeting, developing grant proposals.		
	2. Monitoring and Evaluation: Monitoring, internal and external		
	evaluations, tools for monitoring & evaluation.		
4	NGO Governance:	20%	
	1.Concepts and challenges		
	2. Perspectives and ethical concerns.		
5	Case studies and Field Projects:	20%	
	1. Setting up NGOs working to support: Youth /children/women/		
	aged /LGBTQ		

Teaching-	The course would be taught / learnt through various means like lectures,			
Learning	discussions, assignments (individual & group), viva-voce, seminars,			
Environment	presentations, e-resources, organisational visits, and projects (class room			
	& field)			

Evaluation Pattern			
Sr. No	Details of the Evaluation		
1	Internal Written/Practical Examination	20%	
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%	
3	University Examination	70%	

Course Ooutcomes: Having completed this course, student should be able to:			
1	Gain basic understanding about NGO.		
2	Develop skills in Designing and Planning a project.		
3	Develop insights into the legal frameworks about NGOs.		
4	Carry out projects that enable them employable and upscale their skills		

Sug	Suggested References: (include reference material from where a student is expected to study the					
said	said content in APA style)					
1	Frenda, M. (2005): Voluntary Actions and Local Development, Young India					
	Foundation, New Delhi.					
2	Fred Setterberg, Kary Schulman (1985), Beyond Profit: Complete Guide to Managing the					

	Non Profit Organizations, New York: Harper & Row
3	Garain, S. (1998): Organizational Effectiveness of NGOs, Jaipur: University Book House
4	Gregory Dees, Jed Emerson, Peter Economy (2002), Enterprising Non Profits – AToolkit
	for Social Entrepreneurs, New York: John Wiley and Sons
5	Lalith, N.V. (2004). Voluntary Work in India, a Study of Volunteers in Welfare Agencies,
	New Delhi.
6	Peter Drucker (1990), Managing the Non Profits Organizations: Practices and Principles,
	New York: HarperCollins
7	PRIA. (2001). NGOs in India, A Critical Study, Delhi: PRIA.
8	Ranade, S.N. (2004). Voluntary Action and Social Welfare in India, Voluntary Action
	Research (David Horton Smith), London: Zexinton Books.
9	Sarkar, Ashok Kumar (2008). NGOs and Globalisation Developmental and
	Organisational Facets, Mumbai: Rawat Publications.
10	http://epgp.inflibnet.ac.in/Home/ViewSubject?catid=32



Paper Code

projects

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Total Credit

Syllabus with effect from the Academic Year 2022-2023 MSW (Social Work) Semester-III

Title of the paper

PA03EMSV	Rural, Urban and Tribal Development Five	
Course	1. To understand role of social workers for various communities.	
Objectives	2. To appraise the available means for rural planning and design strategies	
	for rural development.	
	3. To identify issues in urbanization for managing urban community	
	development programmes.	
	4. To become familiar with the need and importance of Integrated Triba	

Development Programmes and the preparation of tribal development

Course	Course Outline				
Unit	Unit Description	Weightage*			
1	Understanding Communities:	20%			
	1. Major Forms of Community: Tribal, Rural, Urban- their Features				
	and Differences				
	2. Conceptual framework &: Indicators of development				
	3. Socio-political factors affecting community development				
	4. Role of Social Workers for community development				
2	Rural Planning & Development:	20%			
	1. Concepts, Principles and Approaches of rural development				
	2. Rural Development initiatives in India: Sevagram Project,				
	Nilokhai Project, Baroda Project, Marthadam Project, Bhoodan				
	Movement				
	3. Rural problems and and role of NITI Ayog				
	4. 73 rd Amendment: Panchayati Raj institutions, Concept and				
	functions of Gram Sabha				
3	Urban planning & Development:	20%			
	1. Urbanization : Causes and problems				
	2. Need and significance of urban community development				
	3. Urban problems and urban development authority: Role of 74 th				
	Amendment				
	4. Approaches to urban community development				
4	Tribal Issues & Development:	20%			
	1. Tribal Development: Historical perspective, demography and				
	tribal organization				
	2. Socio-economic problems: Issues of migration, land alienation,				
	deforestation and displacement etc.				
	3. Structure and functions of tribal development mechanisms at				
	central, state and project level				
	4. Constitutional provisions and legislations, Panchayat Extension				

	to Scheduled Area (PESA)	
5	Case studies and Field Projects: 1. Sansad Adarsh Gram Yojana 2. Urban Renewal Mission 3. CM's Ten Point Programme	20%

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means like lectures,	
Learning	discussions, assignments (individual & group), viva-voce, seminars,	
Environment	presentations, e-resources, organisational visits, and projects (class room & field)	

Evalu	nation Pattern	
Sr.	Details of the Evaluation	Weightage
No		
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%
3	University Examination	70%

Cour	Course Ooutcomes: Having completed this course, student should be able to:		
1	Understand the broad role of social workers in the field of rural, urban and tribal		
	development.		
2	Analyze various rural development measures including constitutional institutional		
	formed to facilitate rural development.		
3	Articulate need and significance of urban development authorities for urban		
	development.		
4	Recognize the need for separate programmes in the field of tribal development by		
	having understanding on tribal problems and tribal development institutions.		
5	Carry out projects that enable them employable and upscale their skills		

Suggested References: (include reference material from where a student is expected to study the said content in APA style)

1 Gore, M.S.et.al (ed.) (1990) Social Implications of Development: The Asian Experience,

	, Vindya Prakashan Pvt. Ltd, Allahabad.
2	Joshī, V. (Ed.). (1998). Tribal Situation in India: Issues in Development: with Special
	References to Western India. Jaipur: Rawat Publications.
3	Pandey, G. (1979): Government's Approach to Tribal's Development: Some Rethinking,
	Prashasanika, 8 (1), 56-68, 1979.
4	Radhakrishna, M. (2016). First Citizens: Studies on Adivasis, Tribals, and Indigenous
	Peoples in India. New Delhi: Oxford University Press
5	Rath, G. C. (Ed.). (2006). Tribal development in India: The contemporary debate.
6	Shah, Ghanshyam (2004). Social Movements in India: A Review of the Literature, Sage
	Publications, New Delhi.
7	Singh, K.N. and Singh, S.N. (1976). Effective Communication media for Rural
	Audiences, Dharamsi Morarji Chemical Company.
8	Vittal, N. Communication for Rural Development in India: some facts, NIRD,
	Hyderabad



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Paper Code	Title of the paper	Total Credit
PA03EMSW53	Corporate Social Responsibility	Five

Course	1. To understand the historical development and scope of CSR in the field of	of
Objectives	social work.	
	2. To familiarise with legal provisions of CSR in India	
	3. To illustrate the strengths and weaknesses of theoretical frameworks that	at
	explain the distinctive challenges involved in managing CSR	
	4. To examine evaluative techniques used in operationlization of CS	R
	programmes.	

Unit	e Outline Unit Description	Weightege*
	Unit Description	Weightage*
1	Perspective Building on CSR:	20%
	1. Meaning, definition & principles of CSR	
	2. History & evolution of CSR	
	3. Concept of charity, corporate philanthropy, corporate Citizenship	
	4. Chronological evolution of CSR in India	
2	Legal perspective and CSR Practices:	20%
	1. CSR-Legislation in India	
	2. Section 135 of Companies Act 2013	
	3. Scope for CSR Activities under schedule VII	
	4. Board of directors and CSR committee & its functions	
	5. CSR policy of corporate organizations	
3	Theoretical Perspective of CSR:	20%
	Triple bottom line approaches	
	2. Business approaches to CSR: Obstructive approach, defensive	
	approach, accommodative approach & proactive approach	
	3. Role of business in society & atakeholders involvement in CSR	
	4. Environmental, governance and ethical issues in CSR	
4	Operationalization & Evaluation of CSR:	20%
	1. Need assessment	
	2. Social monitoring	
	3. Social audit	
	4. Social return on investment (SROI)	
	5. Project proposal designing	
	5. Troject proposur designing	
5	Case studies and Field projects:	20%
	1. CSR – Indian story	
	2. CSR- Global context	
	3. Gujarat CSR Authority	

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-
Learning
Environmen

The course would be taught / learnt through various means like lectures, discussions, assignments (individual & group), viva-voce, seminars, presentations, e-resources, organisational visits, and projects (class room & field)

Evaluation Pattern		
Sr. No	Details of the Evaluation	Weightage
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%
3	University Examination	70%

Note: Students will have to score a minimum of 40 (forty) percent to pass the course.

110te: Students will have to seede a minimum of 10 (101ty) percent to pass the course.		
Course Ooutcomes: Having completed this course, student should be able to:		
1	Relate the historical development of CSR with its current conceptual practices.	
2	Understand the legal framework of CSR	
3	Analyze concrete problems within CSR strategy by applying the theoretical concepts discussed throughout the course.	
4	Develop skills in formulation of CSR projects, monitoring tools and evaluative techniques	
5	Carry out projects that enable them employable and upscale their skills	

Suggested References: (include reference material from where a student is expected to study the said content in APA style)

- 1 Andal, N. B. (2011). *Corporate Social Responsibility in India. Haryana*: Global Vision Publishing House.
- Ataur Rahman Belal (2008), *Corporate Social Responsibility in Developing Counties*, Ashgate Publishers. UK

3	Baxi, C. V., and Prasad, A. (2005). Corporate Social Responsibility Concept and
	Causes- The Indian Experience. New delhi: Anurag Jain for Excel Books.
4	Blowfield, Michael, and Alan Murray, (2019) Corporate Responsibility, Oxford
	University Press
5	Crowther D. and Guler A; (2008) Corporate Social Responsibility, Ventus Publishing
	Aps
6	Grayson D., Hodges A. (2004). Corporate Social Responsibility- Seven Steps to Make
	Corporate Social Responsibility Work for Your Business. UK: Greenleaf Publishing
	Limited
7	Kaushik, K. V. (2017). CSR in India - Steering Business Towards Social Change.
8	Mallin, Christine A., (2018) Corporate Governance (Indian Edition), Oxford University
	Press, New Delhi
9	Raman Mullerat (2011), The Corporate Governance of the 21st Century, Aspen
	Publishers, UK
10	William B Werther, Jr, David Chandler, (2010) Strategic Corporate Social
	Responsibility, Stakeholders in a Global Environment, Second Edition, SAGE
	Publications, New Delhi



Vallabh Vidyanagar

(Reaccredited with 'A' Grade by NAAC (CGPA 3.25) MASTER OF SOCIAL WORK

Syllabus with effect from the Academic Year 2022-2023 MSW (Social Work) Semester-III

Paper Code	Title of the paper	Total Credit
PA03EMSW54	Social Entrepreneurship	Five

Course	1. To enable students to develop an understanding the concept of
Objectives	entrepreneurship and social entrepreneurship
	2. To enable students to develop an understanding about development of a business model.
	3. To prepare the students able to have deeper understanding about the strategies used by entrepreneurs.

Course	e Outlin	ne	
Unit		Unit Description	Weightage*
1	Social	entrepreneurship:	20%
	1.	Social entrepreneurship: Concept, historical perspectives,	
		dimensions, new models-	
	2.	Social Entrepreneurs: Identifying social entrepreneurs,	
	3.	Difference between social and business entrepreneurship-	
	4.	Social entrepreneurship process	
2	Challe	enges of Social entrepreneurship:	20%
	1.	How social entrepreneurship influencing business.	
	2.	Preparing individuals for social entrepreneurship	
	3.	Ideas and opportunities	
	4.	Developing the social enterprise concept	
3	Social	Business:	20%
	1.	Reasons, Launching social business,	
	2.	legal framework	
	3.	Social enterprise business plans	
	4.	Funding and Marketing for social enterprise: Case studies	
4	Social	business:	20%
	1.	Social business: Structure, systems, technology and strategy.	
	2.	Social entrepreneurship in the non-profit sector, private sector	
		and public sector	
	3.	Measuring Social value/impact	
5	Social	capital:	20%
		Social network –Leadership in social enterprises	
	2.	Social Innovation	
	3.	Future of Social entrepreneurship: Case studies & field	
		projects	

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means like lectures,
Learning	discussions, assignments (individual & group), viva-voce, seminars,

Environment	presentations, e-resources, organisational visits, and projects (class room
	& field)

Evalu	nation Pattern	
Sr. No	Details of the Evaluation	Weightage
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%
3	University Examination	70%

Cour	rse Ooutcomes: Having completed this course, student should be able to:
1	Gain understanding about concept of entrepreneurship and social entrepreneurship.
2	Develop an understanding about development of a business model.
3	Acquire deeper understanding about the strategies used by entrepreneurs.
4	Carry out projects that enable them employable and upscale their skills

Sug	gested References: (include reference material from where a student is expected to study the
saic	l content in APA style)
1	Bornstein D. and Susan D. Social Entrepreneurship: What Everyone Needs Oxford
	University Press
2	Brooks, A. Social Entrepreneurship: A Modern Approach to Social Value Creation Prentice
	Hall
3	Keohane, G. Social Entrepreneurship for the 21st Century: Innovation Across the
	Nonprofit, Private, and Public Sectors McGraw Hill
4	Kickul, J., Routledge, T. Understanding Social Entrepreneurship: The Relentless Pursuit of
	Mission in an Ever Changing World
5	Prakaszkier,R. Nowak,A. Social Entrepreneurship: Theory and Practice by Cambridge
	University Press
6	Scofield,R.The Social Entrepreneur's Handbook: How to Start, Build, and Run a Business
	That Improves the World
7	Yunus, M.Building Social Business: The New Kind of Capitalism that Serves Humanity's
	Most Pressing Needs



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Syllabus with effect from the academic year 2022-23

MSW (Social Work) - Semester -III

Paper Cod PA03EMSW		Paper Title Counseling: Theory and Practice	Total Credit Five
Course	1	To understand the concents ovidence revelother	ann and intervend
Course Objectives	1.	To understand the concepts guidance, psychother counseling.	apy, psychiatry and
	2.	To develop counseling competencies for workin specialized set-ups.	g in various
	3.	To gain knowledge about theory of different a counseling.	pproaches in
		To identify the phases of counseling process.	
	5.	To understand Legal and Ethical issues in counseling	ıg.

Course C	Outline	
Unit	Unit Description	Weightage*
1	Introduction to Counseling:	20%
	1. Meaning, definition, need and goals of counseling.	
	2. Introduction to the terms: Guidance, Counseling,	,
	Psychotherapy and psychiatry.	
	3. The Difference between psychotherapy and counseling.	
	4. Freudian Psychodynamic Theory: Concept, theory and	
	process.	
	5. Neo-Freudian Psychodynamic Theories: Carl Jung, Alfred	
	Adler and Karen Horney).	
2	Counseling Process and Skill Required:	20%
	1. The Counseling Process	
	a. Phases /steps of counseling Process	
	b. Techniques and Tools	
	c. Interview Technique	
	d. Problems in Counseling	
	2. Characteristics of an effective counselor	
	3. Understanding the terms counselee and counselor	
	4. Counseling setting	
	a. Physical Setting	
	b. Sitting Arrangement	
	c. Proximity between counselor and client	

3	Counseling Approaches and Therapies:	20%
	1. Approaches to Counseling	
	a. Non-directive approach to counseling	
	b. Directive approach to the counselling	
	c. Eclectic Approach	
	d. Cognitive counseling approach	
	2. Assessment techniques in counseling	
	a. Interview	
	b. Observation	
	c. Case study	
	d. Psychological tests	
	3. Counseling Therapies	
	a. Psychoanalytical and psychodynamic therapies	
	b. Behavioral therapy	
	c. Humanistic therapies	
	d. Client centered therapy	
	e. Reality therapy	
4	Legal and Ethical issues in Counseling:	20%
	1. The ACA main sections	
	2. Rehabilitation Council of India's code of ethics for	
	counselors.	
5	Case studies and Field projects:	20%
	1. Counselling in problems like sexual behavior, Alcoholism,	
	Chronic Absenteeism, HIV-AIDS	

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means
Learning	like lectures, discussions, assignments (individual &
Environment	group), viva-voce, seminars, presentations, e-resources,
	organisational visits, and projects (class room & field)

Evaluation Pattern		
Sr. No.	Details of the Evaluation	Weightage
1	Internal Written / Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes,	10%
	seminars, assignments, attendance, case studies and field projects.	
3	University Exam	70%

Course Outcomes: Having completed this course, student should be able to		
1.	Understand the concept Guidance, psychotherapy, psychiatry and counseling.	
2.	Develop counselling competencies for working in various specialized set-ups.	
3.	Gain knowledge about different theories of approaches in counseling.	
4.	Appraise the Legal and Ethical issues in counseling.	
5.	Carry out projects that enable them employable and upscale their skills	

	ed References: (include reference material from where a student is expected to study
	content in APA style)
1	ACA Code of Ethics (2008). USA, As approved by ACA Governing Council
2	Bayne, Rowan N., Paula H., and Ian. (2000). Counselling &
	Communication Skills for Medical & Health Practitioners, Hyderabad,
	Hyderabad University
3	Brubaker, Timothy H. (1990). Family relationships in later life, New Delhi, Sage Publication
4	Felham, Colin (1997). What is counselling, London, Sage Publications
6	FonsecaM. (1966). Counselling for Marital Happiness, Virginia, Manakatalas,
	the University of Virginia
7	Geldard K, Geldard D. (1999), Counselling Adolescents, London, Sage Publications
8	Gibson, R. L. & Mitchell, M. H. (2005). Introduction to Counseling and
O	Guidance. Sixth edition. Prentice Hall of India, New Delhi
9	Hackney H. and Cormier L.(1987). Counselling Strategies & Objectives, Edinburg.
	Churchill Livingstone, United States
10	Hall, C. S., Lindzey, G. & Campbell, J. B. (2009). <i>Theories of Personality</i> , Delhi:
10	Wiley- India
11	Hoffman, M. (2000). Empathy and Moral Development: The Implications for
11	Caring and Justice. Cambridge, UK: Cambridge University Press
12	Janet, Moursund(1993). The Process of Counselling, Pearson Publication, Place
	Prentice Hall, USA
13	Lakshmi, K. S. (2000). Encyclopedia of Guidance & Counselling, Vol. 1 & 4, Mittal
	Publications, Delhi
14	L Seden J. (1999). Counselling Skills in Social Work Practice, Portland, Open
	University Press
15	Mcleod J. (1998). An Introduction to Counselling, Portland. Open University Press
16	Megranahan, Michael (1989). Counselling: A Practical Guide for Employers,
	Institute of Personnel Management, Hyperion Books, London
17	Miller, David (1987). Living with AIDS & HIV, Macmillan Education Publications,
	London
18	Nelson, Jones. R. (2009). Introduction to Counselling Skills. Third edition, London,
	Sage Publications
19	Pandey, V. C. (2004). Child Counselling & Education- Vol. I, II, Delhi, Isha Books,
	Delhi
20	Patri, Vasanta (2001). Counseling Psychology, Authors Press, New Delhi
21	Paul, Gillert (2004). Counselling for Depression, Sage Publications, New Delhi
22	Rao, D. B. (2000). HIV/AIDS Issues & Challenges, New Delhi, Discovery
	Publishing House
23	Sher, Lorraine (1991). HIV & AIDS in Mothers & Babies, London, Blackwell
	Scientific Publications
24	Trower P. (1998). Cognitive-behavioural Counselling in Action, London, Sage
	Publications
25	Tudor K., (1999). Group Counselling, London, Sage Publication
26	Wicks, Robert J. (1979). <i>Helping others</i> , Pennsylvania: Chilton Book Company
27	www.counseling.org



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Syllabus with effect from the academic year 2022-23 MSW (Social Work) - Semester –III

Paper Code PA03EMSW56	Title of the paper Fundamentals of Industrial Relations	Credits: Five
Course	Course 1. To develop an understanding of Industrial Relations in India	
Objectives	2. To understand various forms of disputes in industries	
v	3. To familiarise with forms of worker participation in management	
4. To gain knowledge about various conflict resolution machinery in		achinery in
	industries	

Course	Outline:	
Unit		Weightage*
1	Concept of Industrial Relations	20%
	Concept of Industrial Relations – Characteristics, objectives,	
	significance & factors of industrial relations. Employment and	
	Indian labour-Globalisation and Industrial Relations - Indian	
	Industrial Relations System: Labour Policy - Suggestion to improve	
	Industrial Relations in India –IR Institutions in India—Industrial	
	Peace –HRM and IR	
2	Industrial Disputes in India	20%
	Industrial Disputes in India: Meaning–Difference between Industrial	
	Disputes and Industrial conflict –Forms of Industrial Disputes–	
	Impact of Industrial Disputes – Difference between Human	
	Relations and Industrial Relations– Prevention and settlement of	
	industrial disputes-IR Machineries-Labour Welfare	
3	Worker's Participation in Management	20%
	Worker's Participation in Management: Concept, Origin & Growth	
	of Worker's Participation in Management – Forms of Workers'	
	Participation in India–Effective Workers' Participation in India–	
	Concept of Quality circle – Organisation structure of Quality circle.	

4	Employee Discipline	20%
	Employee Discipline : Concept of Discipline – Aspects &	
	Objectives of Discipline – Causes of Indiscipline – Types of	
	Discipline-Approaches to deal with Indiscipline activities:	
	Traditional Approach, Judicial Approach, Humanistic Approach,	
	Hot Stove Approach, HRD Approach– Essential of Good	
	Disciplinary System- Arguments against punishment. Principles for	
	maintenance of discipline – Disciplinary Action. Employee	
	Grievance: Evolution of Standing Orders – Objects of Standing	
	orders – Concept and Causes of Grievances – Sources of	
	Grievance - Grievance Redressal Machinery - Grievance Procedure	
	-Views of National Commission on Labour. Regulation of	
	Industrial Relations in India Tripartite Bodies, Code of Discipline:	
	Principles, Features and Objectives–Code of Discipline in industry	
5	Trade Unionism, Collective Bargaining and Negotiation	20%
	Trade Unionism, Collective Bargaining and Negotiation: Concept,	
	Functions of Trade Unions–Types of Trade Unions-Problems of	
	Trade Unions in India. Collective Bargaining –Concept, Principles–	
	Forms of Collective Bargaining – Theories of Collective	
	Bargaining—Collective bargaining in practice-Case studies.	
	Negotiation - Effective negotiation, Current trends, issues and	
	practices in Negotiation in Indian Industries. Case studies and field	
	projects on Union, Disputes, Standing Order.	

Teaching-	The course would be taught / learnt through various means like lectures,
Learning	discussions, assignments (individual & group), viva-voce, seminars,
Environment	presentations, e-resources, organisational visits, and projects (class room &
	field)

Evalu	ation Pattern	
Sr.	Details of the Evaluation	Weightage
No		
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes,	10%
	seminars, assignments, attendance, case studies and field projects.	
3	University Examination	70%

Cour	rse Outcomes: Having completed this course, student should be able to:
1	Understanding concepts of Industrial Relation in India

2	Gain knowledge of various forms of disputes in Industries
3	Understand ways of workers participation in management
4	Know various conflict resolution machinery in Industries
5	Carry out projects that enable them employable and upscale their skills

Sug	gested References:
1	Ahuja, K. K. (1988) Industrial relations - Theory & Practice. New Delhi : Kalyani
	Publications.
2	Ahuja, K. K. (1990): Personnel Management & Industrial Relations. New Delhi:
	Kalyani Publications.
3	Chand, K. V. (1989) <i>Industrial Relations</i> . New Delhi: Ashish Publishing House
4	Chatterrjee N. N. (1984): Industrial relations in India's developing economy; Allied
	book Agency
5	Davar R. S. (1990): Personnel Management and Industrial relations in India; Vikas
	Publication House Pvt. Ltd. New Delhi. 6. Dhingra O. P. and Chellappa, H V. V. Ed.
	Cases in Industrial relations; Shri. Ram Centre for Industrial Relations.
6	Ghosh, B. (2001) Industrial Relations of Developing Economy; Mumbai: Himalaya
	Publications
7	Kautman, B. E. (2006) <i>Industrial relations</i> ; New Delhi: International Labour Office.
8	Kale D. G. (1971): Trade Unions in Maharashtra, Labour Research Cell, Mumbai.
9	Moappa, Arun (1989): Industrial relations; Tata McGraw



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Syllabus with effect from the academic year 2022-23 MSW (Social Work) - Semester –III

Paper Code PA03EMSW	·	<u>Credits</u> Five
Course Objectives	To understand and impart legal provisions of various prevailing in India.	labour legislations

2. To explain difference between each law and its applicability.

Cours	Course Outline		
Unit	Unit Description	Weightage*	
1	1. Industrial Jurisprudence – An Overview	20%	
	2. Principles of industrial jurisprudence		
	3. Constitutional aspects of industrial jurisprudence		
	4. Need for labour legislations		
	5. Role of ILO. National Labour Commissions		
2	1. The Factories Act, 1948	20%	
	2. The Industrial Dispute Act, 1947		
	3. The Industrial Employment (Standing Orders) Act, 1946		
3	Code on wages, 2019	20%	
	1. Payment of Wage Act, 1936		
	2. Minimum Wages Act, 1948		
	3. Payment of Bonus Act, 1965		
	4. Equal Remuneration Act, 1976		
4	1. The Workmen Compensations Act, 1923	20%	
	2. The Employee State Insurance Act, 1948		
	3. The Maternity Benefit Act, 1961		
	4. The Employee's Provident Fund and Miscellaneous Provisions		
	Act, 1952		
	5. The Payment of Gratuity Act, 1972		
5	1. The Trade Unions Act, 1926	20%	
	2. The Child Labor (prohibition and regulation) Act,1986		
	3. Bonded Labor System (Abolition) Act,1976		

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means like lectures	s,
Learning	discussions, assignments (individual & group), viva-voce, seminars	<mark>5,</mark>

Environment	presentations, e-resources, organisational visits, and projects (class room
	& field)

Evalu	Evaluation Pattern		
Sr. No	Details of the Evaluation	Weightage	
1	Internal Written/Practical Examination	20%	
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%	
3	University Examination	70%	

Cour	Course Ooutcomes: Having completed this course, students should be able to:		
1	Gain understanding about legal provisions of various labour legislations prevailing in		
	India.		
2	Differentiate between each law and its applicability.		
3	Carry out projects that enable them employable and upscale their skills		

References:

Sugg	Suggested References	
1	Dhanpat rai's industrial and labour laws for LLB by S. P. Jain, Simmi Agrawal. (n.d.).	
	Law-all.com Buy Books, Guides, & Periodicals for CA, CS, Law etc. https://law-	
	all.com/index.php?route=product/product&product_id=2122	
2	Labour and Human Resources, Management forms and procedures (4th Edition). (2011).	
	Snowwhite India.	
	http://www.snowwhiteindia.com/book_detail.php?book_id=818&product_name=GUIDE-	
	ON-LABOUR-AND-HUMAN-RESOURCES	
3	Malik, P. L., & Malik, S. (2011). P.L. Maliks industrial law: A manual of central labour	
	and industrial laws incorporating state amendments with rules, regulations, select	
	notifications, and case law along with recent press releases. Lucknow: Eastern Book.	
4	Sharma, R. (2016). <i>Industrial relations and labour legislation</i> . PHI Learning Pvt.	
5	Singh. (2009). Labour laws for managers. Excel Books India.	
6	Mamoria, C. B., Mamoria, S., & Gankar, S. V. (2008). Dynamics of industrial relations.	
	Himalaya Publishing House.	
7	Srivastava, S. C. (2012). <i>Industrial relations and labour laws</i> . Vikas Publishing House.	



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Syllabus with effect from the academic year 2022-23 MSW (Social Work) - Semester –III

Paper Code	Title of the paper	Credits:
PA03EMSW58	Organisational Change	Five
Course Objectives	 To know the fundamentals of organisational change To understand the interrelation between the organ and human resource management. To explain the emerging changes in the organ contemporary and a huge technological changes. 	nisational change

Course Outline:		
Unit	Unit Description	Weightage*
1	Organisational Change	20%
	Concept and significance, managing Change	
	2. Concept of analysing the environment	
	3. Perspectives on Change: Contingency; resource dependence;	
	population ecology; implications of change.	
2	Types of Change	20%
	1. Continuous or Incremental Change; Discontinuous or radical Change;	
	2. Participate Change and Directive Change; change Levers;	
	levels of change: knowledge changes; attitudinal changes;	
	individual behaviour changes and organizational performance	
	changes.	
3	Steps of Change	20%
	1. Steps of Change: Assembling a change, management in	
	establishing a new direction for the Organization, setting up	
	of change teams, aligning structure, systems and resources;	
	removing road blocks, absorbing changes into organization	
4	HR and Technological Change	20%
	2. Introduction special features of new technology;	
	organizational implications of technological change;	
	3. Emerging profile HR	
	4. Employee Empowerment, emotional Intelligence and	
	employee productivity;	
5	Case Studies and Field Projects:	20%
	Business cases on organisational change	

^{*}Units will have the same weightage in the evaluation as suggested in the course outline

Teaching-	The course would be taught / learnt through various means like lectures,
Learning	discussions, assignments (individual & group), viva-voce, seminars,
Environment	presentations, e-resources, organisational visits, and projects (class room &
	field)

Eval	Evaluation Pattern		
Sr.	Details of the Evaluation	Weightage	
No			
1	Internal Written/Practical Examination	20%	
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%	
3	University Examination	70%	

Cour	Course Ooutcomes: Having completed this course, student should be able to:		
1	To understand the significance of organizational change.		
2	To determine the factors which causes organizational change.		
3	To know about the process of change management.		
4	To acquaint themselves with the contemporary organizational changes with reference to		
	technological advancement.		
5	Carry out projects that enable them employable and upscale their skills		

Sug	gested References:
1	Attaran, M. (2004). Exploring the relationship between information technology and
	business process reengineering. Information & management, 41(5), 585-596.
2	Crossan, M. M., & Hurst, D. K. (2006). Strategic renewal as improvisation: Reconciling
	the tension between exploration and exploitation. In Ecology and strategy. Emerald
	Group Publishing Limited.
3	Den Hertog, F., Van Iterson, A., & Mari, C. (2010). Does HRM really matter in bringing
	about strategic change? Comparative action research in ten European steel
	firms. European Management Journal, 28(1), 14-24.
4	Harris, R. T., & Beckhard, R. (1987). Organizational transitions: Managing complex
	change. Reading, Mass.: Addison-Wesley Publishing Company.
5	Nilakant, V., & Ramnarayan, S. (1994). Managing organisational change. SAGE
	Publications India.
6	Örtenblad, A., Trehan, K., & Putnam, L. L. (Eds.). (2016). Exploring Morgan's
	metaphors: Theory, research, and practice in organizational studies. SAGE
	Publications.
7	Singh, K. (2010). Developing human capital by linking emotional intelligence with
	personal competencies in Indian business organizations. International Journal of
	Business Science and Applied Management, 5(2).

Venkataratnam, C. S., & Verma, A. (Eds.). (1997). *Challenge of change: Industrial relations in Indian industry*. Allied Publishers.



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Syllabus with effect from the academic year 2022-23 MSW (Social Work) - Semester –III

Paper Code PA03EMSW59	Title of the paper Human Resource Planning	Credits: Five
		=
Course	1. To develop an understanding of how to effectively	plan work force
Objectives	2. To understand how to carry out human resource responsibilities	e planning related
	3. To become conversant with latest trends as well a theory of human resource planning	s the basics of the

Course (Course Outline:	
Unit	Unit Description	Weightage*
1	Basics of Human Resource Planning and Strategic Planning	20%
	1. Introduction to HRP-Meaning, nature and importance	
	2. Factors affecting human resource planning	
	3. Process of human resource planning	
	4. Methods of human resource demand forecast and human	
	resource supply forecast	
	5. Barriers to human resource planning	
	6. Strategic Planning- Meaning, importance and process	
2	Human Resource Planning: Tools, Methods and Techniques	20%
	1. Application of quantitative techniques in forecasting	
	requirement and availability of human resource	
	2. Quantitative determination of human resource requirements:	
	Work study: The human factors and issues in the application	
	of work study and work measurement: Labour turnover:	
	Succession planning: Replacement charts	
3	Approaches to Analysing Job	20%
	1. Job Analysis - Meaning, process and methods of collecting	
	job data	
	2. Job design approaches	
	3. Job evaluation: Concepts and methods	
4	Intellectual capital accounting	20%
	1. Human resource information system – Concept, need and	
	importance	
	2. Human resource audit – Concept, need and importance	
	3. Human resource accounting – Concept, need and importance	
5	Case Studies and Field Project	20%

1. Recruitment planning and operations—Current practices in	
Recruitment: Outsourcing, e-recruitment	
2. Employee Selection	
3. Career and Succession Planning	

Teaching-	The course would be taught / learnt through various means like lectures,
Learning	discussions, assignments (individual & group), viva-voce, seminars,
Environment	presentations, e-resources, organisational visits, and projects (class room &
	field)

Eval	Evaluation Pattern	
Sr. No	Details of the Evaluation	Weightage
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%
3	University Examination	70%

Cour	Course Outcomes: Having completed this course, student should be able to:	
1	To know about the effectives methods & techniques relating to the Human Resource	
	Planning.	
2	To understand about the approaches to the Human Resource Planning.	
3	To explain about the HR Audit and Human Resource Information System	
4	Carry out projects that enable them employable and upscale their skills	

Sug	Suggested References:		
1	Bramham, J. (1994). <i>Human resource planning</i> . Universities Press.		
2	Khoong, C. M. (1996). An integrated system framework and analysis methodology for		
	manpower planning. International Journal of Manpower.		
3	Turner, P. (2002). HR forecasting and planning. CIPD Publishing.		
4	Walker, J. W. (1980). Human resource planning. McGraw-Hill College.		



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Syllabus with effect from the academic year 2022-23 MSW (Social Work) - Semester –III

Paper Code	Title of the paper	Credits:	
PA03EMSW60	Wage & Salary Administration	Five	
Course	1. Promote understanding of the nature of industrial	employees' wage	
Objectives		and compensation package, principles, regulating different components and their role in the compensation package.	
	 Impart skills in formulating a wage/ compension planning suitable package on principles of equity a To identify the problem area and scope for ration compensation policies. 	and efficiency.	

Course	Outline:	
Unit	Unit Description	Weightage*
1	Introduction to Wage and Salary	20%
	1. Concept of wages	
	2. Theories of wages	
	3. Types of wages	
	4. National Wage Policy	
2	Introduction to Compensation	20%
	1. Definition and objectives of compensation	
	2. Types of compensation management	
	3. Factors influencing compensation	
	4. Components of compensation programme	
3	Legal Frame Work Of Wage and Salary Administration	20%
	1. Regulation of Minimum wages and Equal	
	Remuneration	
	2. Law relating to payment of wages and bonus	
	3. Wage: Determination, Components and Survey	
4	Pay Structure –Dearness Allowance	20%
	1. Different pay structure, pay roll management	
	deductions, issues involving pay increases, cost to	
	company compensation (CTC)	
	2. Computation of CPI, Exercise,	
	3. Wage Incentives: Concept, Different kinds of wage	
	incentives plans and their application	
5	Case studies and Field Projects:	20%
	Wages and Compensation Management	

Teaching-	The course would be taught / learnt through various means like lectures,
Learning	discussions, assignments (individual & group), viva-voce, seminars,
Environment	presentations, e-resources, organisational visits, and projects (class room &
	field)

Eval	Evaluation Pattern		
Sr. No	Details of the Evaluation	Weightage	
1	Internal Written/Practical Examination	20%	
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%	
3	University Examination	70%	

Cour	Course Ooutcomes: Having completed this course, student should be able to:	
1	To acquaint themselves with the attributes related to the wage & salary.	
2	To know about the pay structure in detail.	
3	To understand about the legal framework relating to the wage and salary administration.	
4	4 To evaluate the contemporary wage and incentive plans.	
5	Carry out projects that enable them employable and upscale their skills	

Suggested References:		
1	Bhatia, K., & Mittal, S. (2009). Manpower development for technological change. Excel	
	Books India.	
2	Bhattacharyya, D. K. (2009). Compensation management. Oxford University Press.	
3	Goel, D. (2012). Performance appraisal and compensation management: A modern	
	approach. PHI Learning Pvt. Ltd	
4	Gupta, A. (1992). Wage and Salary Administration in India. Anmol Publications.	
5	Kumar, A., & Sharma, R. (2001). Personnel Management Theory And Practice, 3 Vols.	
	Set. Atlantic Publishers & Distri.	
6	Sharma, S., & Pandey, B. B. Implementation of Labour Laws in Industrial Undertakings-	
	with Special Reference to Chhattisgarh.	



Vallabh Vidyanagar

(Reaccredited with 'A' Grade by NAAC (CGPA 3.25) MASTER OF SOCIAL WORK

Syllabus with effect from the academic year 2022-23 MSW (Social Work) - Semester –III

Paper Code PA03EMSW61	Title of the paper Trade Unionism and Collective Bargaining	Credits: Five
Course	Course 1. To understand about fundamentals related to the trade unions.	
Objectives	To understand about fundamentals related to the trade unions. To acquaint the students with the trade unions in national and international context.	
3. To know the principles, forms, and theories required under coll bargaining.		ed under collective

Course Outline:			
Unit	Unit Description:	Weightage*	
1	Trade Unionism		
	Concept and functions of trade union		
	2. Types of trade unions		
	3. Theories of trade unionism		
	4. Employer's organization—Paradigm shift of Indian trade		
	union.		
2	Trade union in National and International Context	20%	
	Trade unions in different countries		
	2. Trade unions in informal sector		
3	Collective Bargaining	20%	
	1. Concept, principles, origin and growth of collective		
	bargaining: Essentials for successful collective bargaining		
	2. Forms of collective bargaining: Process-Recommendations		
	of National Commission on Labour		
	3. Theories of collective bargaining: Levels-collective		
	bargaining in practice		
4	Collective Bargaining and Negotiations- 20%		
	1. Collective Bargaining and industrial relations in India		
	2. Collective Bargaining Agreement- Enforcement of		
	collective bargaining agreements		
	3. Collective bargaining in public and private sector:		
	Negotiation, effective negotiation, negotiation and collective		
	Bargaining, negotiating integrative agreements, HR		
	Manager as negotiator, development of negotiation skill,		
	Current trends, issues and practices in negotiation in Indian		
	industries.		

5	Case Studiesand Field Projects:	20%
	Collective bargaining process in case studies	
	2. Negotiation process in India	

Teaching-	The course would be taught / learnt through various means like lectures,
Learning	discussions, assignments (individual & group), viva-voce, seminars,
Environment	presentations, e-resources, organisational visits, and projects (class room &
	field)

Evaluation Pattern		
Sr. No	Details of the Evaluation	Weightage
1	Internal Written/Practical Examination	20%
2	Internal continuous assessment in the form of viva-voce, quizzes, seminars, assignments, attendance, case studies and field projects.	10%
3	University Examination	70%

Course Ooutcomes: Having completed this course, student should be able to:		
1	To understand about theories relating to the collective bargaining.	
2	To acquaint themselves with the effective negotiations.	
3	To know about the functions relating to the trade unions at National & International	
	Level.	
4	Carry out projects that enable them employable and upscale their skills	

Suggested References:		
1	Lopez, F. M. (1975). Personnel interviewing: Theory and practice. New York: McGraw-	
	Hill.	
2	Cuming, M. (1975). The theory and practice of personnel management. <i>Industrial and</i>	
	Commercial Training.	
3	Fleming, S. (2000). From personnel management to HRM: key issues and challenges.	

SARDAR PATEL UNIVERSITY MSW Semester -3

PA03EMSW62: Emotional Intelligence and Effective Change Management

By Dr. Shweta Gakhreja | Manipal University, Jaipur

Link: https://onlinecourses.swayam2.ac.in/imb25 mg194/preview

Duration:	8 weeks
Credit Points:	5
Start Date :	15 Jul 2025
End Date :	31 Oct 2025
Exam Date :	Sardar Patel University
Translation Languages:	English
NCrF Level :	6.5
Industry Details :	Education

Course layout

- Week 1: Introduction to Emotional Intelligence and Change Management
- Week 2: Intrapersonal Awareness
- Week 3: Intrapersonal Management
- Week 4: Conflict Management and Leadership
- Week 5: Social Intelligence
- Week 6: Communication and Influence
- Week 7: Motivation and Goal Setting
- Week 8: Applying Emotional Intelligence

Books and references

- Daniel Goleman, Emotional Intelligence: Why It Can Matter More Than IQ, 10th Anniversary Edition, Bantam Books, 2006.
- https://libgen.is/book/index.php?md5=73B80F86BBC2290531537B7820B4CB74
- Seymour Epstein, Constructive Thinking. The key to Emotional Intelligence, Praeger,1998
- http://gen.lib.rus.ec/book/index.php?md5=9214fb735ef6b6132d16b4f04f3b1b4c
- Adele B. Lynn, Eileen Klockars, 50 activities for Emotional intelligence, HRD Press, 2000
- http://gen.lib.rus.ec/book/index.php?md5=17766be2419fdfdb93cf3fc313dfc67f
- Dalip Singh, Emotional Intelligence at Work: A Professional Guide, 3rd Edition, Sage Publications India, 2015.