SARDAR PATEL UNIVERSITY

Programme & Subject: Master of Human Resource Development (MHRD) Semester: I

Syllabus with Effect from: June - 2013

Paper Code: PA01EHRD01	Total Credit: 3
Title Of Paper: Principles of Management	Total Credit: 5

Unit	Description in Detail	Weightage (%)
I	Historical Development	
	Definition of Management –Science or Art Management and Administration –	/ 7 1/0
	Development of Management Thought – Contribution of Taylor and Fayol,	
	Weber and Elton Mayo – functions of Management	
II	Planning & Organizing	
	Planning: Nature & Purpose – Steps involved in planning – Objectives –	
	Setting Objectives – Process of Managing by Objectives – Strategies, Policies	
	& Planning Premises – Forecasting – Decision – marking	25%
	Organizing: Nature and Purpose – Formal and informal organization –	2370
	Organization Chart – Structure and process – Departmentalization by	
	difference strategies – Line and staff authority – Benefits and Limitations – De	
	Centralization and Delegation of Authority.	
III	Directing	
	Leadership - Types of Leadership Motivation - Hierarchy of needs -	
	Motivation theories – Motivational Techniques – Job Enrichment –	25%
	Communication – Process of Communication – Barriers and Breakdown –	
	Effective communication.	
IV	Controlling	
	System and process of Controlling – Requirement for effective control – The	
	Budget as Control Technique – Information Technology in Controlling – Use	/ 7%
	of computers in handling the information – Productivity – Problems and	
	Management - Control of Overall Performance - Direct and Preventive	
	Control – Reporting	

Basic Text & Reference Books:-

- ➤ Harold Koontz & Heinz Weihrich "Essentials of Management", Tata McGraw Hill, 1998
- > Joseph L Massie "Essentials of Management", Prentice Hall of India, (Pearson) Fourth Edition, 2003
- > Tripathy PC and Reddy PN, "Principles of Management", Tata McGraw Hill, 1999
- Decenzo David, Robbin Stephen A, Personnel and Human Reasons Management", Prentice Hall of India, 1996
- > JAF Stomer, Freeman R.E and Daniel R Gibert, "Management", Person Education, Sixth Edition, 2004
- Fraidoon Mazda, "Engineering Management", Addison Wesley, 2000.

