## SARDAR PATEL UNIVERSITY Programme: BCOM Semester: V Syllabus with effect from : JUNE 2013

 Paper Code: UB05ECOM08
 Total Credit: 3

 Title Of Paper: Organizational Change and Intervention
 Total Credit: 3

Unit	Description in detail	Weighting (%)
1	ORGANIZATIONAL CHANGE	25 %
	Overview of Organizational Change-Types and Forces of Change and its	
	Perspectives-Models of change-Resistance to Changes-Approaches to Manage	
	resistance-Implementation of Organizational Change	
2	ORGANIZATIONAL CULTURE AND CHANGE	25 %
	Organizational Culture - Importance in Change-Sub cultures and Change	
	management-Functions of Culture and Change- Power, politics and Ethics in	
	Change Management	
3	ORGANIZATION DEVELOPMENT (OD)	25 %
	Field of Organization Development-Historical overview of OD	
	Values, Assumptions & Beliefs in OD-Foundations of OD-Organization	
	Development Process	
4	ISSUES AND TRENDS IN ORGANIZATIONAL CHANGE	25 %
	Introduction to Organization Development Interventions-Classifications of OD	
	Interventions-Team and Inter Group Interventions-Structural and Comprehensive	
	Interventions-Advantages & limitations of change	

## **Basic Text & Reference Books**

- Cummings, Organisation Development and Change, Cengag Learning, 8th ed, 2010
- French, Bell, Jr, Zawackic , Organisation Development & Transformation 6 Edition, Tata McGraw Hill 2010
- ➤ Kandakar, Organisational Effectiveness and Change Management, PHI Learning, 2009
- French ,Bell,Jr, Organisation Development, Pearson Education 2009
- ➤ Kavita Singh, Organisation Change & Development, Excel Books , 2009.
- Radha Sharma , Change Management Concepts and Applications 1 Edition, Tata McGraw Hill 2009
- Bhupen ,Srivastava, Organization Design and Development, Biztantra, 2009 Daft, Organisation Theory & Design, Cengage Learning 2010
- Sengupta, Battscharya, Sengupta, Managing Change in Organisations, PHI learning, 2009

