SARDAR PATEL UNIVERSITY Programme: FOURTH YEAR OF BCOM

Semester: VIII

Syllabus with effect from: JUNE 2013 (BATCH 2010)

Paper Code: UB08CCOM03	Total Credits: 4
Title Of Paper: Business Policy and Strategic Management	Total Credits: 4

Unit	Description in detail	Weightage (%)
1	Introduction	25 %
	Objective of a Business, Environmental Influences on Business, Why	
	Environmental Analysis? Micro and Macro Environment, PESTEL Analysis	
	Competitive Environment, What is a Strategy, Corporate Strategy, Strategic	
	Management, Vision, Mission and Objectives.	
2	Strategic Analysis and Planning	25 %
	Situational Analysis, Strategic Analysis, The Methods of industry and	
	Competitive Analysis, The Concept of Competitive Advantage, SWOT	
	Analysis, TOWS Matrix, The Stages of Corporate Strategy Formulation and	
	Implementation, GAP Analysis, Mc Kinsey's 7s Framework, GE 9 Cell Model.	
3	Strategy Formulations	25 %
	Introduction to strategy formulation, Corporate Porter's Five Forces Model,	
	Strategy Formulation, Business Strategy, Corporate Strategy, Strategies to	
	Avoid, Selection of the Best Strategy.	
4	Strategic Implementation and Control	25 %
	Strategy, Who Implements?, How is Strategy to be implemented?,	
	Interrelationship between Strategy Formulation and Strategy Implementation,	
	Issues in Strategy Implementation, Strategic Business Units and Core	
	Competence.	
	Tutorial: Credits – 1, Marks – 25.	
5	Students are required to collect information on any one company discussing	
	vision, mission, industry trends and challenges. Journal on the same shall be	
	maintained by the students.	

Basic Text & Reference Books:

- Concepts in Strategic Management and Business Policy Toward Global Sustainability, T Wheelen and J D. Hunger, **Pearson**
- > Strategic Planning formulation of Corporate Strategy: Text and Cases, V S Ramaswamy and Namakumari, MACMILLAN

