SARDAR PATEL UNIVERSITY

Programme: BBA (Tourism and Travel Management)

Semester: VIII

Syllabus with effect from: December-2014

(Batch - 2011)

Paper Code: UM08FBBT01	Total Credit: 3
Title Of Paper: Leadership Skill Development	Total Credit. 3

Unit	Description in Detail	Weightage (%)
I	Basic Approaches to Leadership	
	What is Leadership?	
	Leadership Differs from Management	
	The Role & Activities of Leadership	
	Activities of Successful and Effective Leaders: The Real Managers Study	
	What do Managers do?	
	What do Successful Managers do?	25%
	What do Effective Managers do?	25 70
	Functions of Leadership	
	Leadership Style	
	Autocratic or Authoritative Style	
	Democratic or Participative Style	
	Laissez Faire or Free – Rein Style	
	What makes Leadership Effective?	
II	Leadership Theories	
	(A) Traditional Theories (A Brief Overview)	
	Trait Theory	
	Behavioral Theories	
	Fiedler's Contingency Model	
	Path – Goal Leadership Theory	
	Situational Leadership Theory	25%
	The Managerial Grid	
	(B) Modern Theories	
	Charismatic Leadership	
	Transactional and Transformational Leadership	
	Substitutes for Leadership	
	Authentic Leadership	
III	Power and Politics	
	Meaning Power	
	Distinction between Power & Authority	
	Bases or Sources of Power	
	Acquisition of Power	25%
	Symbols of Power and Powerlessness	
	Organizational Politics	
	Reasons for Organizational Politics	
	Managing Organizational Politics	
IV	Developing Leadership Skills	
	What Skills do Leaders Need?	25%
	Leadership Training Programs	45%
	Designing Effective Training	



Special Techniques of Leadership Training: Behavior Role Model, Case	
Discussion and Business Games & Simulation.	

Basic Text & Reference Books:-

- > Organizational Behaviour: S. S. Khanka. S. Chand
- > Organizational Behaviour: Fred Luthans, Mc Graow-Hill International Edition (Twelfth Edition)
- Leadership in Organizations: Gray Yukl, Pearson Education (Sixth Edition)

