# SARDAR PATEL UNIVERSITY <br> Programme: BBA (Tourism and Travel Management) <br> Semester: VIII <br> Syllabus with effect from: December-2014 <br> (Batch - 2011) 

| Paper Code: UM08FBBT01 | Total Credit: 3 |
| :--- | :--- |
| Title Of Paper: Leadership Skill Development |  |


| Unit | Description in Detail | Weightage (\%) |
| :---: | :--- | :---: |
| I | Basic Approaches to Leadership <br> What is Leadership? <br> Leadership Differs from Management <br> The Role \& Activities of Leadership <br> Activities of Successful and Effective Leaders: The Real Managers Study <br> What do Managers do? <br> What do Successful Managers do? <br> What do Effective Managers do? <br> Functions of Leadership <br> Leadership Style <br> Autocratic or Authoritative Style <br> Democratic or Participative Style <br> Laissez Faire or Free - Rein Style <br> What makes Leadership Effective? |  |
| II | Leadership Theories <br> (A) Traditional Theories (A Brief Overview) <br> Trait Theory <br> Behavioral Theories <br> Fiedler's Contingency Model <br> Path - Goal Leadership Theory <br> Situational Leadership Theory <br> The Managerial Grid <br> (B) Modern Theories <br> Charismatic Leadership <br> Transactional and Transformational Leadership <br> Substitutes for Leadership <br> Authentic Leadership | $\mathbf{2 5 \%}$ |
| III | Power and Politics <br> Meaning Power <br> Distinction between Power \& Authority <br> Bases or Sources of Power <br> Acquisition of Power <br> Symbols of Power and Powerlessness <br> Organizational Politics <br> Reasons for Organizational Politics <br> Managing Organizational Politics |  |
| IV | Developing Leadership Skills <br> What Skills do Leaders Need? <br> Leadership Training Programs <br> Designing Effective Training | $\mathbf{2 5 \%}$ |

## Basic Text \& Reference Books:-

$>$ Organizational Behaviour: S. S. Khanka. S. Chand
$>$ Organizational Behaviour: Fred Luthans, Mc Graow-Hill International Edition (Twelfth Edition)
$>$ Leadership in Organizations: Gray Yukl, Pearson Education (Sixth Edition)

