## SARDAR PATEL UNIVERSITY Programme: BBA (Information Technology Management) Semester: VIII Syllabus with effect from: December-2013 (Batch-2010)

## **Theory-Credit-3**

| Paper Code: UM08EBBI06                           | Total Credit: 4 |
|--|-----------------|
| Title Of Paper: Strategies for Change Management | Total Creuit: 4 |

| Unit | Description in detail  | Weightage (%) |
|------|--|---------------|
| Ι    | Organizational Culture   |               |
|      | Concept of Organizational Culture  |               |
|      | Impact of Organizational Culture   |               |
|      | Creating and Maintaining Organizational Culture                          | 25%           |
|      | Managing Organizational Culture  |               |
|      | Spirituality and Organizational Culture                                  |               |
|      | Characteristics of a Spiritual Organization                              |               |
| II   | Organization Development   |               |
|      | Concept of Organization Development                                      |               |
|      | OD and Management Development  |               |
|      | Role of Organization Development   |               |
|      | Problems in Organization Development                                     |               |
|      | OD Interventions   | 2504          |
|      | Sensitivity Training: Concept, Process and Evaluation                    | 25%           |
|      | Grid Organization Development: Concept, Process and Evaluation           |               |
|      | Survey Feedback: Concept, Process and Evaluation                         |               |
|      | Process Consultation: Concept, Process and Evaluation                    |               |
|      | Team Building: Concept, Process and Evaluation                           |               |
|      | Management by Objectives: Concept, Process and Evaluation                |               |
| III  | Design and Forms of Organization Structure                               |               |
|      | Concept of Organizational Structure                                      |               |
|      | Components of Organization Structure                                     |               |
|      | Features of Good Organization Structure                                  |               |
|      | Forms of Organization Structure  | 25%           |
|      | Line Organization Structure: Concept, Merits and Demerits, Suitability.  |               |
|      | Line and Staff Organization Structure: Concept, Merits and Demerits,     |               |
|      | Suitability.   |               |
|      | Functional Organization Structure: Concept, Problems and Suitability of  |               |
|      | Functional Structure.  |               |
|      | Divisional Organization Structure: Concept, Design, Problems and         |               |
|      | Suitability.   |               |
|      | Project Organization Structure: Concept, problems, and Suitability.      |               |
|      | Matrix Organization Structure: Concept, Design, Problems and Suitability |               |
|      | of Matrix Structure.   |               |
| IV   | International Organizational Behavior                                    | 250/          |
|      | Growth of International Business   | 25%           |



|                                | Trends in International Business  |  |  |
|--------------------------------|---|--|--|
|                                | Cultural Differences and Similarities   |  |  |
|                                | Individual Behavior in Global Perspective   |  |  |
|                                | Interpersonal Behavior in an International Context  |  |  |
|                                | Organization Characteristics in an International Context  |  |  |
| V                              | Tutorial: Credit -1 Marks-25  |  |  |
|                                | Strategies for Change Management in Action  |  |  |
|                                | Practices of Change Management: ONE case study & ONE article review on Organizational   |  |  |
|                                | Culture and Organization Development. One case on Design and Form of Organization Structure   |  |  |
|                                | and ONE case study & ONE article review on International Organizational Behavior. Journal on the same shall be maintained by the students in which they have to write on practices. |  |  |
|                                |   |  |  |
| Evaluation: Internal: Marks-25 |   |  |  |
|                                | Journal shall be evaluated by the concerned teacher.  |  |  |

## **Basic Text & Reference Books:-**

- > L M Prasad: Organizational Behavior, Sultan Chand & Sons, New Delhi.
- KAswathappa: Organizational Behavior, Himalaya Publishing House, Mumbai.
  F Luthans; Organizational Behavior, Mc Graw Hill, Singapore.

