**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

**Semester: V** 

(Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper Code: UM05ABBH21	Total Credit – 2+1
Title of Paper: Entrepreneurship Theory and Practice (T+P)	
<b>Objective:</b> To understand basic concept of Entrepreneurship and Project Ma	anagement.

Unit	Description in detail	Weightage (%)
	Theory	Credit 2
1	Fundamentals of Entrepreneurship	25%
	Concept of entrepreneur & entrepreneurship	
	Functions of Entrepreneur	
	Types of Entrepreneur	
	Qualities of successful entrepreneur	
	Rural & Women Entrepreneurship (Conceptual clarity only)	
	Role of entrepreneurs in Indian economic development	
2	Entrepreneurial Motivation	25%
	Need -Motivating factors (Internal & external)	
	Theories of entrepreneurial motivation (Need Hierarchy Theory)	
	McClelland's Acquired Theory	
	Achievement motivation (Including Kakinada Experiment)	
3	Entrepreneurship Development	25%
	Concept & need of EDP	
	Phases of EDP	
	Process of EDP	
	Role of government	
	Role of EDII & CED	
4	Project Management	25%
	Sources of business idea and preliminary screening	
	Concept and types of project	
	Project feasibility analysis	
	Role of funding agencies (GSFC, IDBI and SIDBI)	
	Practical	Credit 1
	To give first hand exposure & experience, students are expected to visit /	
	participate in an entrepreneur organization /innovation on or off the campus.	
	This should be followed by a brief report, evaluation and viva-voce.	

## **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours)

- 1. Entrepreneurship Development by S.S. Khanka
- 2. Entrepreneurship Development and Project Management by Neeta Baporikar
- 3. Entrepreneurial Development in India by Gupta and Shrinivasan.
- 4. Dynamics of Entrepreneurial development & Management by Vasant Desai, Himalaya Publications.
- 5. Entrepreneurship by Robert Hisrich, Michael Peters, Dean Shepherd

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

Semester: V

(Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper Code: UM05CBBH21				Total Credits: 2+1+3
Title of Paper: Patisserie				

**Objective:** At the end of the semester students will be able to - Acquire knowledge of bakery and confectionary products.

- Project works will emphasis mainly on broader aspects of Bakery, confectionary and entrepreneurial skills.

**Theory: Credit - 2** 

Unit		Theory: Credit - 2				
	Description in Detail	Weightage (%)				
I	Basic Commodities Used in Bakery and pastry	25 %				
	Introduction					
	Flour					
	Structure of wheat grain					
	Types of flours					
	Gluten free flour					
	Raising agents					
	Fats and oils					
	Usage of fats and oils in cooking and baking					
	Rendering the fat					
	Clarifying butter					
	Milk and dairy products					
	Creams					
II	Sweeteners  Proof foliation	25.0/				
п	Bread fabrication Introduction	25 %				
	Understanding baking Ingredients used in bread making					
	Principles behind bread making					
	Basic faults in bread making					
	Equipment used in bread making					
	Breads of the world					
III	Basic sponges and cakes					
111	Introduction					
	Pastry techniques and principles	25 %				
	Sifting, Creaming, Whisking, Rubbing in, Folding in, Docking,	25 70				
	Blind baking ,Pinning or rolling ,Piping ,Laminating ,Icing					
	Ingredients used in sponge making ,Principles behind making of sponge					
	Baking and cooling of sponges, Basic sponges					
	Points to be kept in mind while making sponges and cakes					
	Equipment used in sponge and cake making					
IV	Pastes, Creams, Fillings, and Sauce					
- '	Introduction	25 %				
	Pastes;Short crust paste ,Sweet paste ,,Choux paste ,Marzipan , Almond					
	paste, Touille paste, Puff pastry, Creams, Ganache, Sauces,					
	Adding flavor to the pastry sauces, Common faults in sauce making					
	Laminated Pastries					
	Methods of making puff pastry					
	Inverted puff pastry					
	Uses of puff pastry					
	Preparation of puff pastry					
	Common faults in laminated pastries					

## **Practical- Credit1**

	Description in details	Note
1	Yeast raised bread: white, brown, French bread &	1 or 2 most popular Bakery or
	Loaf, Bread Rolls, Bread sticks	Confectionary preparation in
2	Biscuit/cookies	Hotels can be Demonstrated by
3	Short crust	the concerned faculty. (apart or
4	Basic Cake Demonstration: Sponge: Genoise, Fatless,	based on the given bases.)
	Swissroll	
5	Decorated Cakes: vanilla cake, pineapple cake, white	
	forest, black forest, truffle cake	
6	Brownie, fruit cake, chocolate cake	

## **PROJECT: Credit - 3**

Project work on bakery and confectionary products

- Cream rolls
- Vegetable puff
- Chocolates
- Frozen desserts

### **Project:**

Major project will be allotted to students individually for evaluation of the student's concepts including planning and execution of a business related to Bakery and confectionary products. The students will be allotted the topic and the students will prepare the project report and the same will be evaluated internally constituted subject experts and externally by the affiliating university.

### **Laboratory**:

Calculation of nutritional information and costing of the recipes and same would be recorded in the prescribed format in the journals

## **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours)

The journals will be evaluated by the concerned teacher.

### **Basic Text & Reference Books:**

- Modern Cookery for Teaching and the Trade Thangam E.Philip
- The Theory of Cookery K.Arora, Frank Bros. & Co.
- Chef's Manual of Kitchen Management John Fuller
- Le Repertoire De La Cuisine L.Saulnier
- Classical Recipes of the World Henry Smith

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

**Semester: V** 

(Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper Code: UM05CBBH22
Title of Paper: Advance Food & Beverage Production - II

Total Credits: 2+1+3

**Objective:** At the end of the semester will be able to- understand the concept of western plate presentation, health food and nutrition.

- Have knowledge of production management and research development
- Project work will emphasis mainly on broader aspects of food specialists and entrepreneurial skills

**Theory: Credit 2** 

Unit	Description in Detail	Weightage (%)
I	Western Plated Food	25 %
	Introduction	
	<ul> <li>The Concepts of Plate Presentations Merging of Flavours,</li> </ul>	
	Shapes, and Textures on the Plate.	
	Emerging trends in the Food Presentation	
II	Concepts of Health Food	25 %
	Introduction	
	Types of Nutrients	
	Balanced Diet and Nutritional Analysis	
	<ul> <li>Principles of Healthy Cooking</li> </ul>	
III	Production Management	
	Introduction	
	Kitchen Organization	25 %
	<ul> <li>Allocation of Work-Job Description, Duty Rosters</li> </ul>	
	<ul> <li>Production Planning and Scheduling</li> </ul>	
	<ul> <li>Production Quality and Quantity Control</li> </ul>	
	<ul> <li>Forecasting and Budgeting</li> </ul>	
	Yield Management	
IV	Research and Product Development	
	Introduction	25 %
	Testing New Equipments	
	Developing New Recipes	
	Food Trials	
	Evaluating a recipe	

# Practical: Credit - 1

To formulate menus from the respective regions:		
Mexican cuisine Chinese cuisine Japanese cuisine Thai cuisine	Note:1 or 2 set up of most popular menu in Hotels can be formulated by the concerned faculty apart from the given Cuisines.	

### **PROJECT: Credit - 3**

Project work on developing Restaurant Business

- Designing an outlet
- Utilizing the space for an outlet
- Set up of kitchen and dining area
- Equipment
- Menu planning
- Understanding the concept of franchise

#### **Project:**

Major project will be allotted to students individually for evaluation of the student's concepts including planning and execution of a business related to food production and its related services. The students will be allotted the topic and the students will prepare the project report and the same will be evaluated internally constituted subject experts and externally by the affiliating university.

### **Laboratory**:

Calculation of nutritional information and costing of the recipes and same would be recorded in the prescribed format in the journals.

## **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours)

The journals will be evaluated by the concerned teacher.

### **References:-**

- 1. Modern Cookery for Teaching and the Trade ThangamE.Philip (Mumbai, Orient Longman)
- 2. The Theory of Cookery K.Arora, Frank Bros. & Co.
- 3. A Professional Text to Bakery and Confectionary by John Kingslee, New Age International Publishers
- 4. Easy Cooking Baking, Star Fire books London.
- 5. Chef's Manual of Kitchen Management John Fuller
- 6. Le Repertoire De La Cuisine L.Saulnier
- 7. Classical Recipes of the World Henry Smith

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

**Semester: V** 

(Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper Code: UM05CBBH23	Total Credits: 2+1
Title of Paper: Food & Beverage Control	
Objective: The paper would emphasis more on control aspects o	f a food and beverage
personnel, which is applicable in hospitality, and various catering indu	stries

Theory: Credit - 2

Unit	Description in Detail	Weightage
		(%)
I	An Introduction to Food & Beverage Control:	25 %
	<ul> <li>Cost control,</li> </ul>	
	<ul> <li>Objective and Advantages</li> </ul>	
	<ul> <li>Food and Beverage control cycle</li> </ul>	
II	Purchase & Receiving Control:	25 %
	<ul> <li>Purchase Control</li> </ul>	
	<ul> <li>Aims, Staffing</li> </ul>	
	<ul> <li>Standard Purchase Specification, Selection of supplier,</li> </ul>	
	<ul> <li>Receiving Control: Aims, Receiving staffs, Documents.</li> </ul>	
III	Storage & Inventory Control	
	<ul> <li>Aims, Types of stores</li> </ul>	
	<ul> <li>Storing Procedures, Record Keeping, Issuing</li> </ul>	25 %
	<ul> <li>Inventory control</li> </ul>	
IV	Production & Sales Control	
	• Production Control:	25 %
	<ul> <li>Meat Tag, Standard Recipe, Yield Management</li> </ul>	
	• Sales Control:	
	<ul> <li>Sales documents-KOT, Bill, and Sales Summary</li> </ul>	

## **Practical- Credit1**

	Description in details	Laboratory
1	Menu Compilation & Practices	Recording of the standard
	Three Course French Classic Menu Course & Its	procedures of the operational
	Practices (with an alternate choice within courses)	need as per subject requirement,
2	Managing Mock Bar Operation	strictly adhering the grooming
	Preparation & Service of three basic mock tails	norms with standard practical kit
	using different preparation methods	require for the practices.
3	Organizing Special Occasion	Recording the same in the
	Creation of a theme based occasion – Product	journal as far as applicable apart
	display, pricing, service of two course menu	from maintaining other necessary
4	Exposure to specialized services	prescribed formats (applicable
	Practice of Food Service automation / Lounge	from time to time, as per
	Service / Butler service etc. (any one thrust area)	prevailing standard industry
		practices)

## **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours)

The journals will be evaluated by the concerned teacher.

## **Basic Text & Reference Books:**

- Food & Beverage Service Dennis Lilicrap.
- Text Book by S N Bagchi.
- F & B Service Training Manual by Sudhir Andrew.
- Food & Beverage by Bobby George.
- Larrouse Gastronomique. Australian Bartender

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

Semester: V

(Under Choice Based Credit System Based on UGC Guidelines)
Syllabus with effect from: June 2020

Paper Code: UM05CBBH24	Total Credit:2+1
Title Of Paper: Room Division Management	10tal Cleuit.2+1
Objective: The objective of this paper is to aware the students about managing the interiors of five star	
hotel and handling of human resources in room division.	

UNIT	Description in Details	Weightage
1	Managing interior design elements	25%
	The housekeeper's role in interior design	
	Flower arrangement	
	Different types of flower arrangement, Conditioning of flower	
	material	
	Points to be observed to make a good arrangement	
	Arrangement to suit various sites and occasion in the hotel	
	Introduction to furnishing and décor	
	Colour and light	
	Window and window treatment	
	Wall finishes, Floor finishes, Floor covering, Carpet	
2	Room Division Management	25%
	Guest's selection of a hotel	
	Guest's arrival at the hotel	
	Guest's stay at the hotel	
	Guest's departure the hotel	
3	HR Practices in Room Division	25%
	Motivation	
	Performance appraisal	
	Promotion and renewal	
	Disciplinary action	
	Dismissal procedure	
4	Planning of a lobby and front desk	25%
	Layout of Front desk, Back office, Equipment	
	Lobby atrium.	
	Designing of brochures and tariff card	
	Pertaining to Size, Colour, Content, Cost	
	Meeting Incentives Convention Exposition (MICE)	
	Concept	
	Importance of MICE	
	Planning of MICE in Hotels	

## **PRACTICAL**

UNIT	Description in Details	Weightage
1	Designing a brochure for	25%
	A heritage hotel	
	Business hotel	
	Preparation of three dimensional structure of different types of rooms	
2	Collect five different examples of hotel advertisement	25%
	Comparative study of any two MICE destination	
3	Study of Ecotel and Eco-friendly measures adopted in hotels	25%
4	Student should have knowledge of use of software for hotel operation	25%

## Laboratory:

Preparation of maintenance report, check sheets and inventory reports of the building and would be reporting in the journals.

## **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours)

The journals will be evaluated by the concerned teacher.

### **Basic Text & Reference Books:**

- Branson Hotel, Hostel, Hospital Housekeeping
- Sudhir Andrews Housekeeping Training Manual
- Raghubalan Hotel Housekeeping

Programme: BBA (Honours) (Hospitality Management) (3 years) Semester: V

(Under Choice Based Credit System Based on UGC Guidelines)
Proposed Syllabus with effect from: June 2020

Paper Code: UM05DBBH21	Total Credit:3
Title Of Paper: Event Management	

**Objective:** Anyone wishing to enter the rapidly growing field of event management some basic knowledge is must. Successful event managers realize that special skills are require for the planning of these expensive and often one-time occasions.

From the subject the student will learn how to design, plan, market and stage an event.

Unit	Description in Detail	Weightage (%)
	Introduction to Event Management & Concept & Design	
1	Size of Events	25%
1	Types of Events	23 /0
	Developing the concept	
	Designing the Event	
	Feasibility & Event Marketing	
2	Keys to Success	25%
	The Marketing Mix	
	Sponsorship	
	Promotion	
2	Image / Branding	250/
3	Advertising	25%
	Publicity	
	Public Relation	
	Staging & Event Proposal	
4	Choosing the Event Site	25%
	Developing the Theme	
	Providing Services	

### **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours)

The journals will be evaluated by the concerned teacher.

- 1. Event Management : Lynn Van Der Wagen & Brenda R Carlos, Pearson Education
- 2. Event Management and Event Tourism: Getz D., Cognizant Communication Corporation
- 3. Best Practices in Modern Event Management, Goldblatt, John Wiley and Sons

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

## Semester: V

## (Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper	Paper Code: UM05GBBH21 Total	
Title o	f Paper: Hotel Law	
Objec	tive: The paper aims at providing basic understanding of various la	aws applicable for
hospit	ality professionals	
Unit	Description in Detail	Weightage (%)
I	<b>Business Laws Applicable in Hospitality Industry</b>	25 %
	<ul> <li>Introduction to Indian hospitality industry and its essential</li> </ul>	
	characteristics	
	<ul> <li>Challenges for general manager in 21 century.</li> </ul>	
	<ul> <li>Importance of studying hotel law, its definition &amp;</li> </ul>	
	classification.	
	<ul> <li>Definition of contract and types of contract.</li> </ul>	
	<ul> <li>Hotel insurance, legal principles of insurance, Insurance</li> </ul>	
	coverage commonly availed by hotels	
	<ul> <li>Consumer protection act 1986</li> </ul>	
II	Food And Liquor Laws	25 %
	<ul> <li>Prevention of food Adulteration Rules 1954</li> </ul>	
	<ul> <li>Food Safety &amp; Standards Act 2006</li> </ul>	
	• Liquor licensing, on-site/on premises, off-site/off premises, on	
	premises/off site license.	
	<ul> <li>Mandatory compliances of a liquor license, alcohol content in</li> </ul>	
	various beverages.	
	<ul> <li>Salient features of the dram Shop Act 1872</li> </ul>	
	<ul> <li>Law on Sale of Cigarettes and Tobacco.</li> </ul>	
III	Central & State Laws Related To Operations	
	<ul> <li>Hotel Licenses and regulations, role of district administration</li> </ul>	
	<ul> <li>Concessions given by central and state government to</li> </ul>	25 %
	hospitality industry during project stage	
	<ul> <li>Documents required for securing building permission.</li> </ul>	
	<ul> <li>Licenses required to operate a hotel</li> </ul>	
	• Licenses required for food and beverage operations, finance &	
	personal department	
IV	Public Health And Safety And Labour Laws	
	• Labour laws: Definition, Scope, Categorization of labour laws.	25 %
	<ul> <li>Working conditions and welfare measures.</li> </ul>	
	<ul> <li>Classification of employees, law defining relationship between</li> </ul>	
	employers, trade unions, discharge of employees.	
	<ul> <li>Laws related to equality and empowerment of women.</li> </ul>	
	<ul> <li>Swimming Pool , Smoke-Free Environments Act 1990</li> </ul>	
	Cyber Law	

## **Evaluation Scheme:**

Internal assessment- 40 Marks

External Assessment- 60 Marks (Exam Duration-2 Hours) The journals will be evaluated by the concerned teacher.

## **Basic Text & Reference Books:**

Introduction to Law – N D Kapoor

- 2. Commercial Law N D Kapoor
- 3. Reserve Bank of India Guidelines
- 4. Ethical, Legal and Regulatory aspect of Tourism Business. By Satyendra Singh Malik:

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

Semester: V

(Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper Code: UM05SBBH21	Total
Title of Paper: Conflict Management	

**Objective:** Conflict has always been that conflict in any form is harmful and should be avoided at all cost. However, modern scholar and the corporate world at large are fest realizing that conflict is not as lethal as considered to be and if maintained within certain parameters. It can actually boost a company's growth. This course is designed for the postgraduate students of management as well as those pursuing similar professional courses. Besides, professionals and anyone keen on learning the various aspects of conflict and its management will find this book immensely useful.

Unit No.	Description in Detail	Weightage
1	Introduction to Conflict Management	25%
	Definition and sources of Conflict	
	Types of Conflict	
	Aspects of Conflicts (Functional and Dysfunctional Conflict)	
	Conflict Process (5 Stages)	
	Conflict Management	
2	Conflict at Work place	25%
	• Need for Conflict (Conflict in Organization, Conflict & Creativity, Idea Generation, Resolving Workplace Disagreements)	
	Conflict Resolution Techniques	
3	Levels of Conflict	25%
	Intra-personal Conflict	
	- Conflict due to frustration	
	- Conflict due to goal	
	Interpersonal Conflict	
	- Assessing Interpersonal Conflict	
	Stages of Interpersonal Conflict	
4	Managing Interpersonal, Organizational Conflict & Negotiation	25%
	Behavioural style and conflict handling, dealing with difficult	
	Subordinates.	
	Negotiations:	
	- Bargaining Strategies	
	- The Negotiation Process	
	Global Implications:	
	- Conflict & Culture	

**Evaluation: Internal: 40 Marks (Theory)** 

: External: 60 Marks (Theory) – Two Hours Examination

- > Organizational Behaviour by Stephen P Robbins, Timothy A Judge, Neharika Vohra
- ➤ Corporate Conflict Management by Eirene Leela Rout & Nelson Omiko. Published by Pearson Prentice Hall.
- Organizational Behaviour by S S Khanka, S.Chand

**Programme: BBA (Honours) (Hospitality Management) (3 years)** 

Semester: V

(Under Choice Based Credit System Based on UGC Guidelines) Syllabus with effect from: June 2020

Paper Code: UM05SBBH22	<b>Total Credits: 3</b>
Title of Paper: Knowledge Management	

Objective: To imbibe amongst the students the value of knowledge, and how it should be effectively managed and disseminated for formulating successful business strategies. It also teaches the students the value of time management for effective management.

Unit	Description in Detail	Weightage (%)
1	INTRODUCTION  Data, Information and Knowledge, Definition of Knowledge management, Process of Knowledge management and transformation, Requirement of Successful management of knowledge, Knowledge management Framework: Knowledge Administration, Analysis of knowledge, to identify the nature of knowledge, Knowledge Dissemination, Knowledge refinement, Knowledge enhancement, Knowledge management program	25%
2	STRATEGIC KNOWLEDGE MANAGEMENT Introduction to Strategic Knowledge Management, The knowledge leader Developing and sustaining a knowledge culture, Supporting knowledge management through Human Resource Management Practices Developing a core knowledge framework, Developing and managing knowledge repositories, Developing an effective knowledge service, Evaluating the effectiveness of the knowledge strategy	25%
3	MANAGEMENT OF TIME Concept of time, Significance of time management Fundamental truths about time, Causes of time wastage, Effective use of time Prunning time wasters (Time wasters and Time savers), High-productivity activities, Self management: Balance, Our roles and duties, The mission, My behaviour reactive or proactive? Freedom of action	25%
4	EXCELLENCE IN MANAGEMENT Organizational effectiveness, Managerial effectiveness, Effectiveness v/s Efficiency, Mckinseys' 7s model (Shared values, Strategy, Structure, Systems, Style, Staff and Skills), Culture of excellent organizations Goal setting: Concept of goal-setting - Importance of goals - Dream Vs Goal, Why goal-setting fails? - SMART (Specific, Measurable, Achievable, Realistic, Time-bound) goals - Art of prioritization - Do's and Don'ts about goals	25%

#### **Evaluation:**

Internal – 40 Marks (Theory)

External – 60 Marks (Theory) – 2 Hour Examination

- 1. Management:Theory and Practice-Dr.C B Gupta (7<sup>th</sup> Edition),Sultan chand and Sons,2004
- 2. Managing Twenty-first Century Organization, S.G Bhanushali, Himalaya Publication, 2006
- 3. Brech, E.F.L.: Principles and Practice of Management
- 4. Drucker, P.F.: Managements, Tasks, Responsibilities, Practices
- 5. Debowski, Shelda (2007). Knowledge Management; New Delhi: Wiley India
- 6. Elias M. A. and, Hassan M. G., Knowledge Management, 2004, Pearson Education Inc., Prentice Hall
- 7. Introduction to knowledge management: principles and practice By Kesheng Wang, Ove Rustung Hjelmervik, Bernt Bremda